Molins completes the first investments through Molins Ventures, its corporate venture capital arm

The company begins this new phase with investments in Methanol Reformer, a company specialising in clean energy solutions, and Zacua Ventures, a global venture capital fund focused on investing in early-stage companies across construction technology and the broader built environment.

These first investments support Molins' net-zero ambitions, accelerating access to technologies that can improve industrial efficiency and advance decarbonisation.

Molins has completed the first transactions through Molins Ventures, its corporate venture capital arm, launched in March 2026, with a direct investment in Methanol Reformer and an investment commitment in Zacua Ventures. These initial transactions put the platform's strategy into action, with a focus on identifying and accelerating technologies capable of transforming construction and building materials, improving industrial efficiency and advancing decarbonisation.

Molins Ventures will combine three investment approaches: direct investments in start-ups, indirect investments through specialised venture capital funds, and co-investments with other industrial companies. Operating on a global scale, it will target early-stage and growth-stage companies, with a particular emphasis on scalable solutions for Europe and Latin America, regions where Molins has an established presence.

The investment strategy will focus on four priority areas: the decarbonisation of processes, products and solutions; productivity and efficiency through automation, the Internet of Things, artificial intelligence and energy optimisation; circularity, traceability and sustainable supply chains; and the development of new materials and products for the construction sector.

In addition to providing capital, Molins Ventures will act as an industrial partner and early customer for its portfolio companies. The platform will give them access to Molins' technical and sector expertise, innovation and engineering capabilities, and testing facilities, with the aim of testing, validating and scaling technologies in real-world environments. It will also promote partnerships with funds, accelerators, universities, research centers, public institutions and other players in the innovation ecosystem.

"The launch of Molins Ventures represents a significant milestone in our commitment to innovation and sustainability and is aligned with our long-term sustainable growth objectives," said Marcos Cela, Chief Executive Officer of Molins. "Technological progress is essential to addressing the structural challenges facing our industry. Through Molins Ventures, we aim to work with pioneering companies, accelerate the adoption of transformative technologies and create value for our customers, stakeholders and the communities in which we operate. At the same time, start-ups

will benefit from our industrial expertise, technical capabilities and global presence across 18 countries and four continents."

Molins Ventures is led by Abhishek Bhattacharya, currently Head of Strategy at Molins, and will also take additional responsibility of the new corporate venture capital unit. The initiative will give Molins' businesses access to emerging technologies and reinforce the company's strategy in industrial innovation, operational efficiency and sustainability, in line with its goal of achieving carbon neutrality by 2050.

The first transactions reflect this operating model: a direct investment in a technology company offering a solution that can be applied to Molins' industrial operations, and an indirect investment in a specialised fund that broadens the company's access to new technologies, entrepreneurial teams and industry trends.

First strategic investments: Methanol Reformer and Zacua Ventures

Barcelona-based Methanol Reformer develops modular, plug-and-play systems capable of converting methanol into high-purity hydrogen and on-demand electricity. Molins Ventures' investment will focus on exploring the integration of these clean energy solutions into the company's operations, in line with its decarbonisation roadmap.

Beyond financial investment, Molins and Methanol Reformer will work together to test and deploy the technology in industrial applications. The planned areas of collaboration include improving energy efficiency, reducing emissions, developing flexible and scalable energy solutions, and supporting the decarbonisation of industrial transport and logistics.

Zacua Ventures, meanwhile, is a global venture capital fund specialising in identifying and scaling early-stage companies transforming the industries that underpin modern life, including construction, energy, and manufacturing among others. The investment will give Molins access to its portfolio of companies and early visibility of emerging technologies in areas such as the decarbonisation of materials and processes, alternative energy, the circular economy, digitalisation, applied artificial intelligence and robotics.

The partnership will also create opportunities for Zacua Ventures' portfolio companies to benefit from Molins' technical expertise, testing facilities and capacity to pilot and scale solutions at an industrial level, as well as to access new customers and markets for the deployment of their technologies and products.

About Molins

With nearly one century of experience, we are a global leader in sustainable and innovative building solutions as well as carbon neutrality and circular economy promoters. Our clients value the quality of our products and building solutions, which are designed to shape a sustainable future. Sustainability is the hallmark of our integrated business model that includes cement, concrete, aggregates, construction solutions, precast solutions, urban landscape, and circular economy. Molins operates in 19 countries.

www.molins.es

About Zacua Ventures

Zacua Ventures is a global early-stage venture capital firm investing in technologies transforming the Built Environment, including industries such as construction, manufacturing, energy, mining and infrastructure. Backed by a global network of industry leaders, Zacua partners with founders developing solutions that address the sector's most pressing challenges – from labor shortages and fragmented workflows to aging infrastructure and industrial productivity. Drawing on deep operational expertise and strategic industry relationships, Zacua helps portfolio companies accelerate commercialization and scale technologies that are reshaping the built world. For more information, please visit

zacuaventures.com

About Methanol Reformer

Methanol Reformer is a cleantech company specializing in the design, manufacture, and marketing of systems for generating hydrogen and electricity from methanol. Its solutions enable a decentralized, flexible, and competitive energy supply, with mobile and stationary applications for industrial and off-grid environments, contributing to the decarbonization of various sectors internationally. It already has projects in sectors such as mining, marine, stationary energy and critical infrastructure, including hospitals, among others. The company closed the previous fiscal year with a turnover of 2.3 million euros and expects to exceed 10 million this year, consolidating its growth and market position.Molins Ventures' investment opens and leads a Series A funding round for an amount of 4 million euros, intended to boost the growth and international expansion of the project.

www.methanolreformer.com

Building the present. Shaping the future.

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